

THE FOLLOWING DOCUMENTS
ARE ATTACHED:
(Please do not remove)

ER 1578X-88

ER 1353X-88

ER 1354X-88

PAO 0145X-88

ER 1841X 88

ER 1841X/1 88

SUBJECT: PROGRAM FOR
DEANS

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

DCI's Program for Deans - 2 May 1988

FROM:

William M. Baker
Director, Public Affairs

EXTENSION

NO.

ER 1841X/1 88

DATE

11 May 1988

TO: (Officer designation, room number, and building)

DATE

RECEIVED

FORWARDED

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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EXECUTIVE REGISTRY

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Distribution:

Orig - Addressee []

1 - ER

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11 May 1988

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Judge:

RE: DCI Program for Deans
2 May 1988

The DCI Program for Deans held on 2 May received enthusiastic praise from the 14 deans in attendance. They were impressed by the candor, perceptiveness, and professionalism of each of our briefers, and were grateful for an "insider's look" at the Agency's mission and goals.

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The deans particularly enjoyed your presentation and were grateful that you were able to share your time and insights with them. Several of the deans said they gained greater appreciation for the diversity of intelligence issues that the Agency faces, and all appreciated your frank discussion of the ethics of intelligence. One of the deans commented: "The Director was very impressive. He is a man of obvious conviction and integrity. I am pleased to know that a man of his caliber is leading the Agency."

The directorate briefers -- [] Rae Huffstutler, [] and Jim Hirsch -- provided a comprehensive look at each directorate, exploring the kinds of issues they face and ways they interact with the academic community. Each discussed the dynamic employment and research opportunities the Agency offers to university students and faculties. At the end of the day, [] Deputy Director for Employment, spoke to the group about our hiring process and requirements. Each of the presentations was well received.

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The program concluded with a candid discussion of the Agency's relationship with the media and Congress. In moderating this discussion, I found that the deans raised good questions and held well-informed viewpoints.

By all accounts, the deans found the day they spent at Headquarters to be a good investment of time, and they were better prepared to speak to their students and colleagues about the work of the CIA. The following comments were indicative of their enthusiasm for the program:

"Most of us get a skewed picture of the CIA from the media, but anyone who cares about America could not have felt uncomfortable with the kinds of people we met at the program. The caliber of your people was evident...If our university had the quality of leadership the CIA has, we'd be thrilled."



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"It was an extraordinary experience for us! During the course of the day it became forcefully clear to us that the Agency is, in fact, one of the great universities of the country."

"My day spent at the Agency was very useful. I thought the program was well put together, and it certainly filled me in on many things which I was not aware of regarding the operations of the Central Intelligence Agency."

We plan to hold the next DCI Program for Deans in early December.



Bill Baker

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20 April 1988

MEMORANDUM FOR:

[redacted]
Executive Director

STAT

FROM:

[redacted]
Coordinator for Academic Affairs

STAT

SUBJECT:

Luncheon, DCI's Program for Deans
Monday, 2 May 1988

1. I would like to invite you to attend a reception and luncheon for the DCI's Program for Deans on Monday, 2 May 1988, from 1200 to 1330 hours in the Executive Dining Room. I believe this program is an effective way to enlist academic support for CIA and to inform academics about the opportunities and challenges the intelligence profession offers their students.

2. Guests at the luncheon will include deans from 15 universities across the country, senior Agency officers, and Agency employees who are graduates of the universities the deans represent. I ask that you mix with the attendees during the reception (1200 to 1230 hours) and answer questions relating to your responsibilities and experience in the CIA.

[redacted] Lunch will be served immediately following the reception. Name tents on the tables in the Executive Dining Room will indicate seating.

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3. A list of attendees and a program agenda are enclosed for your information. Please do not hesitate to call me at [redacted] if you have any questions.

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[redacted]
Coordinator for Academic Affairs

Attachments
a/s

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ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Host Event/Remarks DCI's Program for Deans
2 May 1988

FROM:

William M. Baker
Director, Public Affairs

EXTENSION

NO.

ER 135488

DATE

4 April 1988

TO: (Officer designation, room number, and building)

DATE

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COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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4 April 1988

Judge:

Re: Host Event/Opening Remarks
DCI Program for Deans
DCI Conference Room
2 May 1988

The Public Affairs Office is planning to hold the sixth DCI Program for Deans on 2 May 1988, and we expect 13 to 17 deans from universities of interest across the country to attend. As you will recall, you first hosted this program on 7 December 1987. At that time, 13 university deans were brought to CIA Headquarters for a day of briefings and discussions with senior Agency officials on our mission, functions, and relationship with academia. By all accounts, the December program was a great success, and the deans in attendance were impressed with our professionalism and hospitality. The deans particularly enjoyed your presentation, which underscored the Agency's continued support of strong CIA-academic relations, and your candor, especially in speaking about [REDACTED]

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I would like for you to host the upcoming program by making a 10-minute introductory presentation at the morning session, followed by 15-20 minutes of questions and answers. Bob Gates will be asked to close the day-long program with some remarks and discussion. Each of the Deputy Directors will be invited to brief the deans on the missions and functions of his directorate. A luncheon will be held in the Executive Dining Room and will include Agency employees who are graduates of the universities represented. A tentative agenda and list of university deans who are expected to attend are attached. We took great care to ensure that we invited deans from different universities than those represented at the Office of Personnel-sponsored College Officials' Seminar which you are addressing on 5 April.

I believe this to be a very worthwhile group for you and Bob to address. The Program for Deans, which evolved from a series of visits by university presidents in the late 1970s, has proven to be an effective way to enlist academic support for CIA and to educate academics about the intelligence profession and the challenges and opportunities it offers their students. I recommend that you give the morning presentation and also attend the luncheon, if time

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permits. We will prepare talking points for your presentation covering your views on our relations with academia, covert action, analytical objectivity, and congressional oversight, and we will draw as well from your remarks at the December 1987 Program.

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 Bill Baker

APPROVED:

WOW
Director of Central Intelligence

4/12/88
Date

DISAPPROVED:

Director of Central Intelligence

Date

Attachments
a/s

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